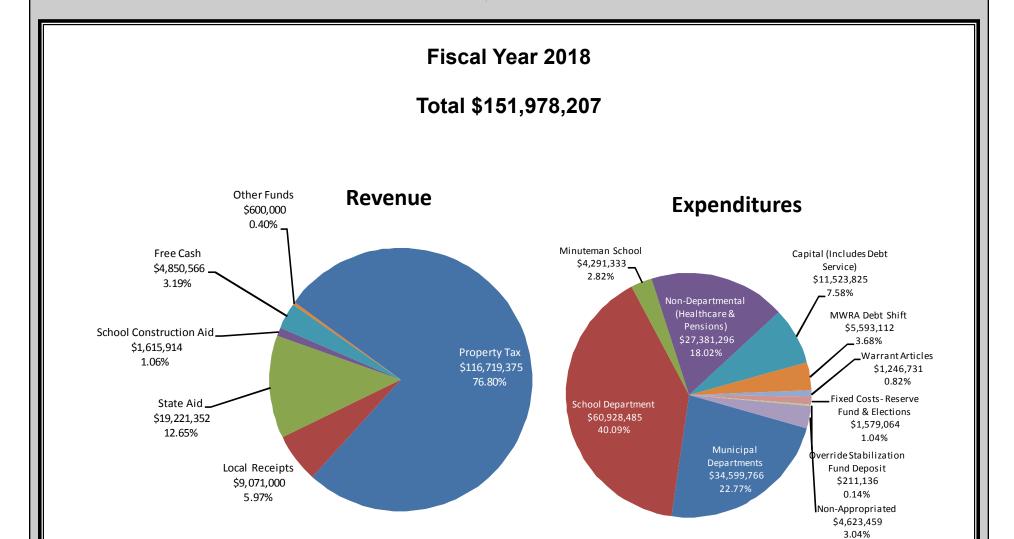


Overall General Fund Budget Summary

	FY2016 Actual	FY2017 Budget			FY2018 Budget	Change \$	%
Revenue							
Property Tax	\$ 108,977,901	\$	112,439,838	\$	116,719,375	\$ 4,279,537	3.8%
Local Receipts	\$ 11,071,191	\$	8,971,000	\$	9,071,000	\$ 100,000	1.1%
State Aid	\$ 18,373,581	\$	18,828,545	\$	19,221,352	\$ 392,807	2.1%
School Construction Aid	\$ 2,474,773	\$	2,474,774	\$	1,615,914	\$ (858,860)	-34.7%
Free Cash	\$ 3,435,846	\$	4,537,299	\$	4,850,566	\$ 313,267	6.9%
Other Funds	\$ 350,000	\$	200,000	\$	500,000	\$ 300,000	150.0%
Override Stabilization Fund	\$ -	\$	-	\$	-	\$ -	
TOTAL TAXES, FEES, AID, AND OTHER SOURCES	\$ 144,683,292	\$	147,451,456	\$	151,978,207	\$ 4,526,751	3.1%
Transfers in (Offsets)		\$	2,247,194	\$	2,436,791	\$ 189,597	8.4%
TOTAL REVENUES		\$	149,698,650	\$	154,414,998	\$ 4,716,348	3.2%
Expenditures							
Municipal Departments Appropriations *	\$ 31,413,547	\$	35,670,816	\$	37,036,557	\$ 1,365,741	3.8%
Offsets	\$ -	\$	(2, 247, 194)	\$	(2,436,791)	\$ (189,597)	8.4%
Municipal Departments (Taxation Total)	\$ 31,413,547	\$	33,423,622	\$	34,599,766	\$ 1,176,144	3.5%
School Department	\$ 53,574,114	\$	57,172,443	\$	60,928,485	\$ 3,756,042	6.6%
Minuteman School	\$ 4,010,950	\$	3,649,349	\$	4,291,333	\$ 641,984	17.6%
Non-Departmental (Healthcare & Pensions)	\$ 25,499,823	\$	26,562,346	\$	27,381,296	\$ 818,950	3.1%
Capital (Includes Debt Service)	\$ 10,231,100	\$	11,192,533	\$	11,523,825	\$ 331,292	3.0%
MWRA Debt Shift	\$ 5,593,112	\$	5,593,112	\$	5,593,112	\$ -	0.0%
Warrant Articles	\$ 937,685	\$	802,224	\$	1,246,731	\$ 444,507	55.4%
Reserve Fund & Elections	\$ 1,287,760	\$	1,607,650	\$	1,579,064	\$ (28,586)	-1.8%
Override Stabilization Fund Deposit	\$ 2,782,763	\$	2,349,927	\$	211,136	\$ (2,138,791)	-91.0%
TOTAL EXPENDITURES	\$ 135,330,855	\$	142,353,205	\$	147,354,748	\$ 5,001,543	3.5%
Non-Appropriated Expenses	\$ 6,071,173	\$	5,098,251	\$	4,623,459	\$ (474,792)	-9.3%
Surplus / (Deficit)	\$ 3,281,264	\$	-	\$	-	\$ -	-

*The FY17 and FY18 Budgets reflect showing offsets as a revenue source, per guidance from the Department of Revenue.





Fiscal Year 2018 Budget



Budget Summaries Comparison FY 2017- 2018

		Fis	cal Year 201	7		Fiscal Year 2018											
DEPARTMENT	PERSONNEL SERVICES	EXPENSES	Appropriation Total	Enterprise Fund or other offsets	General Fund Total	PERSONNEL SERVICES	EXPENSES	Appropriation Total	Enterprise Fund or other offsets	General Fund Total	Dollar Difference	Percent Difference					
FINANCE COMMITTEE	9,997	2,500	12,497		12,497	7,800	2,500	10,300	-	10,300	(2,197)	-17.58%					
SELECTMEN	252,982	87,350	340,332	(24,094)	316,238	259,096	103,550	362,646	(28,446)	334,200	17,962	5.68%					
TOWN MANAGER	740,294	33,500	773,794	(117,991)	655,803	778,758	33,500	812,258	(182,337)	629,921	(25,882)	-3.95%					
HUMAN RESOURCES	271,027	56,450	327,477	(15,247)	312,230	276,394	56,450	332,844	(15,806)	317,038	4,808	1.54%					
COMPTROLLER	364,504	102,972	467,476	(38,534)	428,942	363,579	99,697	463,276	(39,097)	424,179	(4,763)	-1.11%					
TREASURER	621,357	154,011	775,368	(106,518)	668,850	633,401	159,063	792,464	(107,699)	684,765	15,915	2.38%					
POSTAGE	32,648	179,531	212,179	(36,431)	175,748	31,245	179,583	210,828	(36,691)	174,137	(1,611)	-0.92%					
ASSESSORS	266,246	31,648	297,894	-	297,894	281,059	32,648	313,707	- '	313,707	15,813	5.31%					
INFORMATION TECHNOLOGY	669,490	221,253	890,743	(152,706)	738,037	685,202	318,153	1,003,355	(161,319)	842,036	103,999	14.09%					
LEGAL	452,506	135,002	587,508	(107,260)	480,248	462,242	135,002	597,244	(112,659)	484,585	4,337	0.90%					
TOWN CLERK	243,956	28,860	272,816	-	272,816	248,466	28,860	277,326	- '	277,326	4,510	1.65%					
REGISTRARS	52,307	13,550	65,857	1	65,857	55,316	13,550	68,866	-	68,866	3,009	4.57%					
PARKING	88,953	41,080	130,033	-	130,033	91,695	41,080	132,775	(45,848)	86,927	(43,106)	-33.15%					
PLANNING & C.D.	479,778	24,185	503,963	(93,324)	410,639	536,993	28,695	565,688	(85,709)	479,979	69,340	16.89%					
RENTAL PROPERTIES	63,576	205,210	268,786	(29,138)	239,648	-	20,000	20,000	- '	20,000	(219,648)	-91.65%					
REDEVELOPMENT	-	10,800	10,800	-	10,800	-	10,800	10,800		10,800	-	0.00%					
ZBA	20,812	4,100	24,912	-	24,912	22,220	10,100	32,320	-	32,320	7,408	29.74%					
PUBLIC WORKS	3.848.046	5,982,610	9.830.656	(1,170,376)	8.660.280	3,967,389	6,373,014	10.340.403	(1,231,222)	9,109,181	448,901	5.18%					
FACILITIES	402.017	306,374	708,391	(130,296)	578,095	424,599	406,414	831,013	(135,387)	695,626	117,531	20.33%					
POLICE	7,284,625	687,950	7,972,575	-	7,972,575	7,511,906	702,970	8,214,876	(56,437)	8,158,439	185,864	2.33%					
FIRE	6.841.598	439,900	7,281,498	(169.542)	7.111.956	7.019.122	439.900	7,459,022	(172.934)	7.286.088	174,132	2.45%					
INSPECTIONS	406,426	12,000	418,426	-	418,426	480,066	12,000	492,066	, ,	492,066	73,640	17.60%					
LIBRARIES	1,753,737	537.580	2,291,317	(25,200)	2.266.117	1.841.856	537.580	2,379,436	(25,200)	2.354.236	88.119	3.89%					
HUMAN SERVICES	,, -	,	, , , , ,	(2, 22,	,,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , ,	(-,,	, ,	,						
Health & Human Serv.	356,809	32,800	389,609	1	389,609	425,891	49,700	475,591	-	475,591	85,982	22.07%					
Veterans' Services	61,065	378,577	439,642	-	439,642	64,623	378,577	443,200	-	443,200	3,558	0.81%					
Council on Aging	211,730	14,000	225,730	-	225,730	253,253	21,000	274,253	-	274,253	48,523	21.50%					
Youth Services	, ,,,	120,000	120,000		120,000	,	120,000	120,000		120,000	-	0.00%					
COLLECTIVE BARGAINING	-	-		-	-	_	-	·	-	-	-	0.00%					
MUNICIPAL DEPTS.	25,796,486	9,709,793	35,294,549	(2,216,657)	33,423,622	26,722,171	10,173,386	36,642,304	(2,436,791)	34,599,766	1,176,144	3.52%					
		, , , , , , , , , , , ,		, , , , , , , ,		, ,		, ,	, , , , , , , ,		, ,						
RESERVE FUND	-	1,465,000	1,465,000		1,465,000		1,506,440	1,506,440		1,506,440	41,440	2.83%					
ELECTIONS	44,430	98,220	142,650		142,650	20,088	52,536	72,624		72,624	(70,026)	-49.09%					
FIXED COSTS	44,430	1,563,220	1,607,650		1,607,650	20,088	1,558,976	1,579,064		1,579,064	(28,586)	-1.78%					
	,	, ,	, , , , ,		, ,	,		, ,			, , , , , ,						
EDUCATION	57.172.443	_	57,172,443	_	57,172,443	60.928.485	_	60,928,485		60.928.485	3,756,042	6.57%					
N.C. PENSIONS	-	87,000	87,000	-	87,000	-	55,322	55,322		55,322	(31,678)	-36.41%					
C. PENSIONS	-	10,659,672	10,659,672	(1,104,890)	9,554,782	-	11,268,183	11,268,183	(1,181,770)	10,086,413	531,631	5.56%					
INSURANCE		17,682,528	17,682,528	(761,964)	16,920,564	-	17,945,475	17,945,475	(705,914)	17,239,561	318,997	1.89%					
		,,,,==	,,,	(- //	-,,-		,,	, ,	(, , , , ,	,,,,,	,,,,,,						
GRAND TOTAL	83,013,359	39,702,213	122,503,842	(4,083,511)	118,766,061	87,670,744	41,001,342		(4,324,475)	124,488,611	5,722,550	4.82%					



DEPARTMENT	INCREASE / (DECREASE)	EXPLANATION
Finance Committee	\$ (2,197)	
	-17.58%	
	\$	(2,197) Salaries and Wages
Selectmen	\$ 17,962	
	5.68%	
	\$	6,114 Salaries and Wages
	\$	1,200 Increase to Expenses
	\$	(4,352) Increased W/S Offset
	\$	15,000 Increase in Audit
Town Manager	\$ (25,882)	·
•	-3.95%	
	\$	38,464 Salaries and Wages
	\$	(64,346) Increase in W/S and CPA Offsets
Human Resources	\$ 4,808	
	1.54%	
	\$	5,367 Salaries and Wages
	\$	(559) Increase W/S Offset
Comptroller	\$ (4,763)	
·	-1.11%	
	\$	(925) Salaries and Wages
	\$	(3,275) Decrease in Expenses
	\$	(563) Increase in W/S Offset
Treasurer-Collector	\$ 15,915	
	2.38%	
	\$	12,044 Salaries and Wages
	\$	(1,181) Increased W/S Offset
	\$	5,052 Increase in Expenses



DEPARTMENT	INCREASE / (DECREASE)	EXPLANATION
Postage	\$ (1,611)	
	-0.92%	
	\$	(1,403) Decrease in Personnel Costs
	\$	52 Increase in Expenses
	\$	(260) Increased W/S Offset
Board of Assessors	\$ 15,813	
	5.31%	
	\$	14,813 Salaries and Wages
	\$	1,000 Increase in Expenses
Information Technology	\$ 103,999	
	14.09%	
	\$	15,712 Salaries and Wages
	\$	(8,613) Increased W/S Offset
	\$	96,900 Increase in Expenses (Munis and Telephone suppoprt)
Legal	\$ 4,337	
	0.90%	
	\$	9,736 Salaries and Wages
	\$	(5,399) Increased W/S Offset
Town Clerk	\$ 4,510	
	1.65%	
	\$	4,510 Salaries and Wages
Registrars	\$ 3,009	
	4.57%	
	\$	3,009 Salaries and Wages
Parking	\$ (43,106)	
	-33.15%	
	\$	2,742 Decrease in Personnel Costs (Transferred to Parking Fund
	\$	(45,848) Increase in Parking Fund Transfer



DEPARTMENT	INCREASE / (DECREASE)		EXPLANATION
Planning & Comm. Development	\$ 69,340		
g a co cpom	16.89%		
	76.667	, \$	5 57,215 Salaries and Wages
		\$	
		\$	•
Rental Properties &	\$ (219,648)	
Redevelopment Board	-91.65%		
•		\$	6 (185,210) Decrease in Expenses (Gibbs)
		\$	
		\$	29,138 Decrease in Offset
Zoning Board of Appeals	\$ 7,408		
	29.74%	,	
		\$	1,408 Salaries and Wages
		\$	6,000 Increased Expenses
Public Works	\$ 448,901		
	5.18%	,	
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	SUI	MMARY OF 2018 INCR	EASES/DECI	REASES
DEPARTMENT	INCREAS	E / (DECREASE)		EXPLANATION
Facilities	\$	117,531		
		20.33%		
		\$	22,582	Salaries and Wages
		\$	69,503	Increased Expenses
		\$	25,446	Increase in W/S Offset, decrease in ARB offset
Police	\$	185,864		
		2.33%		
		\$	227,281	Salaries and Wages
		\$		Increased Expenses
		\$	(56,437)	Increase in Parking Fund Transfer
Fire	\$	174,132		
		2.45%		
		\$		Salaries and Wages
		\$	(3,392)	Increased W/S Offset
Inspectional Services	\$	73,640		
		17.60% \$	73,640	Salaries and Wages
Libraries	\$	88,119		
		3.89%		
		\$	88,119	Salaries and Wages



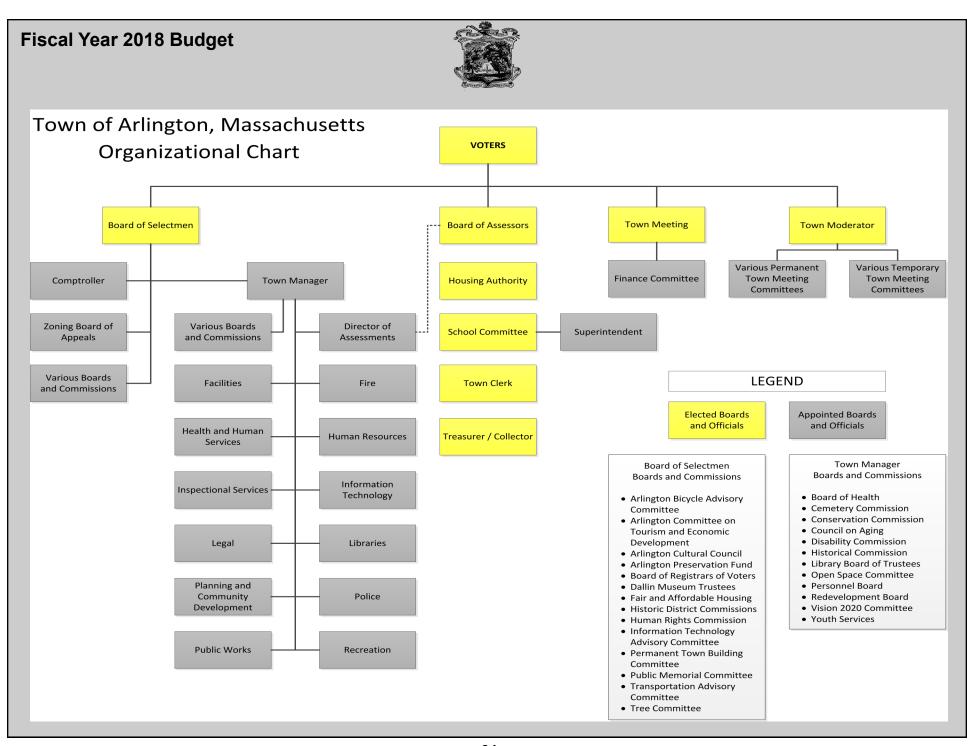
	SUMMARY OF 2018 II	REASES		
DEPARTMENT	INCREASE / (DECREASE)		EXPLANATION	
Health and Human Services	\$ 85,982			
	22.07%	\$ 69,082	Salaries and Wages	
		\$ 16,900	Expense Increase	
Veterans' Services	\$ 3,558			
	0.81%	\$ 3,558	Salaries and Wages	
Council on Aging	\$ 48,523			
	21.50%	\$ 41,523	Salaries and Wages	
		\$ 7,000	Expense Increase	
Arlington Youth Counseling Center	\$0			
	0%			
COA Trans. Subsidy	\$0			
-	0%			
Collective Bargaining	\$0			
· •	0%			
Subtotal: Municipal Departments	1,176,144			
-	3.52%			



	SUMMA	SUMMARY OF 2018 INCREASES/DECREASES							
DEPARTMENT	INCREASE / (D	ECREASE)	EXPLANATION						
Non-Contributory Retirement		(\$31,678)							
		-36.41%							
Contributory Retirement	\$	531,632							
		5.56%							
Group Health Ins./ Life Ins./Medicare	\$	332,179							
		1.89%							
Liability Insurance		\$26,818							
		9.91%							
Unemployment Compensation		\$0							
		0%							
Workers' Compensation		(\$40,000)							
		-7.41%							
Reserve Fund		\$41,440							
		2.83%							
Elections		(\$70,026)							
		-49.09%							
			(\$24,342) Decrease in Personnel Fixed Cosr						
			(\$45,684) Decrease in Expenses						
Subtotal: Fixed Costs	\$	790,365							
		2.96%							
Total: Education	\$	3,756,042							
		6.57%							
Grand Total	\$	5,722,551							



	Personnel Changes FY 2008 - FY 2018																								
Department	FY08	F	Y09	FY	′10	F	/11	FY	′12	FY	/13	FY	′14	FY	′15	F)	/16	FY	′ 17	FY	′18		17 FTE	-	08 FTE
	FT PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT				
Finance Committee	0 0.20	0	0.20	0	0.20	0	0.20	0	0.20	0	0.20	0	0.20	0	0.20	0	0.20	0	0.20	0	0.20	0.00	0%	0	0%
Board of Selectmen	3 0.25	3	0.50	3	0.50	3	0.50	3	0.50	3	0.50	3	0.50	3	0.51	3	0.51	3	0.51	3	0.51	0.00	0%	0	8%
Town Manager (Purchasing)	4 1.00	4	1.00	4	1.00	4	1.00	4	0.98	4	1.20	5	0.69	5	0.69	5	0.69	6	0.69	6	0.69	0.00	0%	2	38%
Human Resources	4 0.00	4	0.00	3	0.54	3	0.00	3	1.00	3	0.54	3	0.54	3	0.51	3	0.51	3	0.51	3	0.51	0.00	0%	0	-16%
Information Technology	5 0.50	5	0.50	5	0.50	5	1.00	5	1.00	5	1.00	7	0.50	7	0.30	7	0.30	7	0.30	7	0.60	0.30	4%	2	38%
Comptroller	4 1.80	4	1.80	4	1.80	4	1.80	4	1.80	4	1.80	4	1.30	4	1.30	4	1.30	4	1.30	4	1.30	0.00	0%	-1	-7%
Treasurer/Collector	8 2.10	8	2.10	9	0.86	9	0.86	9	0.86	9	0.86	9	0.86	10	0.00	10	0.00	10	0.00	10	0.00	0.00	0%	0	-1%
Postage	0 0.70	0	0.70	0	0.70	0	0.70	0	0.70	0	0.70	0	0.70	0	0.63	0	0.63	0	0.66	0	0.66	0.00	0%	0	-7%
Assessors	4 0.70	4	0.46	4	0.46	4	0.46	4	0.46	4	0.00	4	0.00	4	0.00	4	0.00	4	0.00	4	0.00	0.00	0%	-1	-14%
Legal (Workers' Comp)	4 0.50	4	0.50	4	0.50	4	0.50	4	0.54	4	0.51	4	0.51	4	0.54	4	0.54	4	0.54	4	0.54	0.00	0%	0	1%
Town Clerk	4 0.45	4	0.45	4	0.45	4	0.45	4	0.00	4	0.23	4	0.23	4	0.23	4	0.23	4	0.23	4	0.23	0.00	0%	0	-5%
Parking	1 0.00	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	0.00	0%	0	0%
Board of Registrars	1 0.00	1	0.54	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	1	0.00	0.00	0%	0	0%
Planning & Comm Development	4 0.95	4	0.95	4	0.95	4	0.75	5	1.32	5	1.32	5	0.83	5	1.06	5	1.06	5	1.06	7	0.00	0.94	16%	2	38%
Redevelopment Board	0 0.50	0	0.50	0	0.50	0	0.50	0	0.50	0	0.50	0	0.50	0	0.50	0	0.50	0	0.50	0	0.00	-0.50	-100%	-1	-100%
Zoning Board	0 0.50	0	0.50	0	0.50	0	0.50	0	0.46	0	0.46	0	0.46	0	0.48	0	0.48	0	0.49	0	0.49	0.00	0%	0	-2%
Public Works	71 0.62	65	0.62	65	0.62	62	0.62	60	1.13	59	1.63	59	1.81	59	1.98	59	2.35	58	1.55	59	1.55	1.00	2%	-11	-15%
Admin	7 0.00	7	0.00	7	0.00	7	0.00	6	0.50	6	1.00	6	1.18	6	1.35	6	1.72	5	0.86	5	0.86	0.00	0%	-1	-16%
Engineering	4 0.00	4	0.00	4	0.00	4	0.00	4	0.00	4	0.00	4	0.00	4	0.00	4	0.00	4	0.00	4	0.00	0.00	0%	0	0%
Natural Resources, Properties	20 0.00	19	0.00	19	0.00	17	0.00	18	0.00	18	0.00	18	0.00	18	0.00	17	0.63	17	0.69	17	0.69	0.00	0%	-2	-12%
Highw ays	24 0.00	24	0.00	24	0.00	23	0.00	23	0.00	22	0.00	22	0.00	22	0.00	22	0.00	22	0.00	23	0.00	1.00	5%	-1	-3%
Motor Equipment Repair	6.00 0.00	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00	6	0.00	6	0.00	6	0.00	6	0.00	6	0.00	6	0.00	0.00	0%	0	-
Cemeteries	10 0.62	5	0.62	5	0.62	5	0.62	3	0.63	3	0.63	3	0.63	3	0.63	4	0.00	4	0.00	4	0.00	0.00	0%	-7	-62%
Community Safety Admin	5 0.00	5	0.00	5	0.00	5	0.00	5	0.00	5	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0.00	-	-5	-100%
Police	63 0.00	64	0.00	64	0.00	63	0.00	65	0.00	65	0.00	84	2.67	82	2.66	82	2.66	84	2.66	83	3.46	-0.20	0%	23	38%
Other	2 2.81	2	2.96	2	2.96	2	2.96	1	3.51	4	1.81	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0.00	•	-5	-114%
Fire	76 0.00	76	0.00	76	0.00	75	0.00	76	0.00	76	0.00	80	0.00	81	0.00	81	0.00	81	0.00	81	0.00	0.00	0%	5	7%
Support	12 0.00	12	0.00	12	0.00	12	0.00	12	0.00	12	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0.00	-	-12	-100%
Inspections	5 0.00	5	0.00	5	0.00	5	0.00	5	0.00	5	0.00	5	0.00	5	0.00	5	0.00	5	0.00	6	0.00	1.00	20%	1	20%
Libraries	21 11.3	21	11.3	21	11.3	20	11.30	20	11.30	20	11.30	21	8.15	22	6.90	22	7.39	22	7.02	21	8.41	0.39	1%	-3	-9%
Facilities	0 0.0	0	0.0	0	0.0	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	1	1.18	5	1.33	5	0.83	0.00	0%	6	0%
Health and Human Services	5 2.70	5	2.75	5	3.00	5	3.40	5	3.40	5	3.25	5	3.25	6	2.30	6	2.30	6	2.30	7	2.89	1.59	19%	2	24%
Enterprise Funds																									
Water & Sew er	16 0.00	16	0.00	16	0.00	16	0.50	16.00	0.50	16.00	0.50	16	0.50	16	0.50	16	0.50	16	0.50	16	0.30	-0.20	-1%	0	0%
Arlington Recreation	2 1.25	2	1.25	1	2.25	1	2.25	2.00	1.02	1.00	1.02	1	1.12	1	1.24	1	1.35	2	0.57	1	1.87	0.30	12%	0	0%
Ed Burns Arena	1 1.75	1	1.75	1	2.00	1	2.00	2.00	1.27	2.00	1.12	2	1.12	2	1.12	1	1.95	1	1.90	1	1.60	-0.30	-10%	0	0%
Council on Aging Trans.	1 1.30	1	0.55	1	0.55	1	0.10	1.00	0.54	1.00	0.54	1	0.54	1	0.54	1	0.54	1	0.60	0	1.60	0.00	0%	-1	0%
Arlington Youth Counseling Ctr	3 5.75	3	4.17	1	2.47	0	1.47	2.00	1.48	2.00	1.48	3	1.48	3	1.90	2	2.68	2	2.48	3	1.77	0.29	6%	-4	0%
Total	329 37.64	324	36.05	321	34.61	314	33.82	319	34.47	320	32.47	327	28.46	329	26.09	328	29.85	335	28	337	30.01	4.61	1%	0	0%





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